

Tuesday, July 31 (Copenhagen, Denmark)

5pm **Depart Copenhagen**

6pm – 7pm **Bon Voyage Party**
[Billboard Onboard]

We'll be handing out Program Guides and name badges, and making important announcements that you won't want to miss. Drinks served, too!

Wednesday, August 1 (At Sea)

10am – 11:30am **Big History of the North Sea, North Atlantic, and Scotland**
Craig Benjamin, Ph.D. — [Hudson Room]

The region through which we will sail on this cruise has a fascinating geological, biological and human history. This lecture offers a big history overview of the seas, mainland and islands of the region, from the role of plate tectonics, volcanic activity and Ice Age glaciation in shaping its unique geology, to the extraordinary flora and fauna that have adapted so superbly to the often-harsh environment of these northerly latitudes. The lecture also includes a 'little big history' of Scotland, and of the two Scottish ports we will visit on the cruise.

1pm – 2:15pm **America in the Age of Globalization**
Edward Alden — [Hudson Room]

Over the past half century, the United States has experienced an extraordinarily rapid integration into the global economy. International trade grew from less than 10 percent of the economy in the early 1960s to more than one-third today. Immigrants tripled from less than five percent of the U.S. population to nearly 14 percent. International investment and capital flows have similarly soared. These transformations created great opportunities and great disruptions. This session will look at how well the United States did in responding to the economic pressures created by globalization. Who gained and who lost? How, and with what consequences, did America's political leadership respond?

2:45pm – 3:45pm **Who's in Charge of American Foreign Policy?**
Carl Hulse — [Hudson Room]

Driven by the fight against terrorism, Congress has been steadily ceding power on international affairs to the White House since the Sept. 11 attacks. Now Congress is beginning to claw some international authority back from the Trump administration. The successful bipartisan effort to impose new sanctions on Russia over objections from the White House is just one example as lawmakers look to reassert themselves in a policy world where the White House traditionally holds considerable sway.

4pm – 5pm **Lost in Translation**
Maureen Dowd — [Hudson Room]

Recent U.S. Presidents as Diplomats in Chief have opened the Iron Curtain, spent the Peace Dividend, evoked Shock and Awe, and led from behind. Donald Trump's bumptious style of personal diplomacy has made its mark on the world. Get Maureen Dowd's and Carl Hulse's assessment of President Trump's diplomatic tactics. See what it's like to be on the receiving

end of a diplomacy-focused call from the 45th President as Mr. Hulse and Ms. Dowd read leaked transcripts from phone calls whose goal is establishing personal relationships and rapport with world leaders.

6pm – 7pm **Champaign Reception**
[Billboard Onboard]

Thursday, August 2 (Invergordon, Scotland)

8am **Arrive Invergordon**

5pm **Depart Invergordon**

6pm – 7pm **Champaign Reception**
[Billboard Onboard]

Friday, August 3 (Edinburgh, Scotland)

8am **Arrive Edinburgh**

11:59pm **Depart Edinburgh**

Saturday, August 4 (At Sea)

9am – 10am **The Trump Mid-Terms**
Carl Hulse — [Hudson Room]

The mid-terms of November 2018 will serve as a referendum on President Trump as Democrats try to retake the House and hold their own or better their numbers in the Senate. A change in power in either chamber would represent a monumental shift in Washington while continued Republican control would represent a victory for the president and his Republican allies. First-term mid-terms are traditionally a danger zone for the party in power. Learn the prospects for each party from a political correspondent who has covered 16 congressional election cycles.

10:30am – 11:30am **Celebrities I've Loved and Loathed**
Maureen Dowd — [Hudson Room]

Join Maureen Dowd as she contemplates the opus of her celebrity interviews. Hear about how Paul Newman taught Dowd to peel cucumbers, the wonderful, weirdness of Al Pacino, what made interviewing Kevin Costner a challenge, why Clint Eastwood dissed Kevin Costner, and why Barack Obama told Ms. Dowd she was "irritating." Straight from the interviewer, get a perspective on the approaches and preconceived notions that may shape and limit an interview's impact. Join the incisive Maureen Dowd in a discussion on how art, reality, professionalism and human nature converge in her interview work.

1:30pm – 3pm

Iceland and the Vikings

Craig Benjamin, Ph.D. — [Hudson Room]

In geological terms, Iceland is a young island, emerging out of the sea as a result of a series of volcanic eruptions only about 20 million years ago. For most of its history Iceland was uninhabited by humans, but that changed in the year 874 CE when Viking explorers from Norway and Britain discovered and quickly settled the island. This lecture unfolds the fascinating history of Iceland from its geological origins through to the twenty-first century, including its complex relations with neighboring Scandinavian nations. The lecture also introduces the Icelandic ports and their surrounding landscapes that we will visit over the next four days of the cruise.

3:30pm – 5pm

Pivotal Moments at The Times

*Arthur O. Sulzberger, Jr. (moderated by Adam Nagourney)
[Hudson Room]*

A discussion with Adam Nagourney including challenging editorial decisions, First Amendment issues, and the pivot from print to digital.

6pm – 7pm

Champaign Reception

[Billboard Onboard]

Sunday, August 5 (Seyðisfjörður, Iceland)

1pm

Arrive Seyðisfjörður

5pm

Depart Seyðisfjörður

9am – 10:15am

**Trade Agreements: From NAFTA to the WTO
and Back Again**

Edward Alden — [Hudson Room]

Donald Trump has called the NAFTA — the three-way trade pact among the U.S., Canada and Mexico — “the single worst trade deal ever.” In the election campaign, he promised to renegotiate the deal, and to crack down as well on China’s huge and growing trade surplus with the United States. On his first day in office, he pulled the United States out of the Trans-Pacific Partnership (TPP) trade deal with Japan and 10 other Asia-Pacific nations. Trump’s stance on trade helped him carry many of the swing states that had been hit hardest by manufacturing job loss, including Pennsylvania, Ohio and Michigan. How and why did trade agreements become so controversial? What is happening with the renegotiation of NAFTA and possibly other trade agreements as well? Will Trump change the direction of U.S. trade policy, and what might the results be?

10:30am – 11:30am

The New Washington

Carl Hulse — [Hudson Room]

In the halls of power and in Washington’s social and cultural life, the Trump administration is putting its unique stamp on Washington. Trump allies are pushing the norms in the traditionally staid city in ways that will reverberate in the years ahead. How has this administration acted in ways different from those before and what will the consequences be for those who come after?

6pm – 7pm

Champaign Reception

[Billboard Onboard]

Monday, August 6 (Akureyri, Iceland)

8am

Arrive Akureyri

5pm

Depart Akureyri

6pm – 7pm

Champaign Reception

[Billboard Onboard]

Tuesday, August 7 (Ísafjörður, Iceland)

8am

Arrive Ísafjörður

5pm

Depart Ísafjörður

6pm – 7pm

Champaign Reception

[Billboard Onboard]

Wednesday, August 8 (Reykjavík, Iceland)

8am

Arrive Reykjavík (overnight)

Thursday, August 9 (Reykjavík, Iceland)

5pm

Depart Reykjavík

6pm – 7pm

Champaign Reception

[Billboard Onboard]

Friday, August 10 (At Sea)

9am – 10am

Pressing Our Luck

Maureen Dowd — [Hudson Room]

Donald Trump’s raw publicity instincts and virtuoso social media skills have shaped his relationship with the press for decades. Adam Nagourney, Carl Hulse, and Maureen Dowd discuss the distinct symbiosis President Trump has cultivated with the press through his career. From public relations to poetry to prose, Dowd, Nagourney, and Hulse alert you to the patterns and purposes in Donald Trump’s and the American press’ mutual dependency.

10:30am – 11:45am

**Immigration Wars: Why is a Nation of Immigrants so
Divided on Immigration?**

Edward Alden — [Hudson Room]

Immigration is central to American identity. We have long seen ourselves, in the words of John F. Kennedy’s 1958 book, as A Nation of Immigrants. Yet in recent decades immigration has become among the most controversial and difficult challenges facing the United States. The U.S. Congress twice failed — in 2007 and again in 2014 — to pass comprehensive immigration reform that would have overhauled the half century old selection system for immigrants, tightened the border, and offered a pathway to citizenship for nearly 11 million unauthorized immigrants in the country. Donald Trump campaigned on the promise of building a wall on the Mexican border to stop illegal immigration, and has embraced leg-

isolation that would cut legal immigration to the United States in half. Why did America become so divided on immigration, and what are the prospects for building a new consensus?

1:30pm – 3pm **Big History of the Faroe and Shetland Islands**
Craig Benjamin, Ph.D. — [Hudson Room]

The rugged Faroe Islands are renowned for their wild, wet, and windy weather. However, the proximity of the Gulf Stream keeps temperatures above freezing, and this has allowed humans to thrive there since the arrival of the first Viking settlers around 500 CE. Some 170 miles southeast of the Faroes lie the Shetland Islands, which were settled by humans almost 5,000 years before the Faroes. This lecture explores the fascinating history of both these remote island groups, and the ports of Runavik and Lerwick, including their roles in Viking history and their often tense relationship with Great Britain and the nations of Scandinavia.

3:30pm – 5pm **Insights & Anecdotes From Life at The Times**
The New York Times panel [Hudson Room]

A group panel with Arthur Sulzberger, Carl Hulse and Maureen Dowd — moderated by Adam Nagourney.

6pm – 7pm **Champaign Reception**
[Billboard Onboard]

Saturday, August 11 (Runavík, Faroe Islands)

8am **Arrive Runavík**

5pm **Depart Runavík**

6pm – 7pm **Champaign Reception**
[Billboard Onboard]

Sunday, August 12 (Lerwick, Scotland)

8am **Arrive Lerwick**

5pm **Depart Lerwick**

6pm – 7pm **Champaign Reception**
[Billboard Onboard]

Monday, August 13 (At Sea)

9am – 10am **2020 on the Horizon**
Carl Hulse — [Hudson Room]

The next presidential election will be just two years away. Who are the top contenders emerging on the Democratic side and what is the state of play among Republicans? What should we expect from the final two years of the Trump administration's first term and what are the president's chances of winning a second one? Time to gaze into the crystal ball and forecast what is ahead.

10:30am – 11:30am **Real World Journalism**
Maureen Dowd — [Hudson Room]

Take a detour from analysis of the political scene to where the reportage rubber hits the road. You may picture a clearly mapped, dignified journalistic process. Survey the actual route with Maureen Dowd, Carl Hulse, and Adam Nagourney and learn about the nightmare deadlines, unpredictable interviewees, pratfalls and tactical retreats along the road to the published word.

1:30pm – 3pm **Adapting to Global Competition:
Can the United States Do Better?**
Edward Alden — [Hudson Room]

The growing integration of the United States into the world economy brought economic gains to many Americans, but disruptions to the lives of others. Technology has created similar disruption, and the pace of change is likely to accelerate. How can the United States do a better job in producing good jobs for more of its citizens, and at spreading the benefits of globalization, technology and economic growth more broadly among Americans? This final discussion will look at the challenges ahead and whether new and more effective responses are possible.

3:30pm – 5pm **A Little Big History of Denmark**
Craig Benjamin, Ph.D. — [Hudson Room]

For our final 'at sea' day before returning to Copenhagen, this lecture focuses on the rich history of Denmark, which was first populated by humans at least 12,000 years ago, at the waning of the last Ice Age. Its strategic geographical location between the North and Baltic Seas, and between Sweden and Germany, meant that Denmark would play a crucial role in the millennia that followed for control of the Baltic Sea. Queen Margrethe II has a lineage that can be traced back to Viking kings, making the Monarchy of Denmark the oldest in Europe. In this lecture we explore the long and rich history of Denmark, including its connections to Iceland and the Faroes, as we wrap up this series on the extraordinary Big History of the North Sea and North Atlantic Basin.

5:30pm – 7:30pm **Farewell Cocktail Party**
[Billboard Onboard]

Tuesday, August 14 (Copenhagen, Denmark)

9:30am **Disembarkation Ends**

SPEAKER PROFILES



Edward Alden is the Bernard L. Schwartz senior fellow at the Council on Foreign Relations (CFR), specializing in U.S. economic competitiveness. He is the author of the new book *Failure to Adjust: How Americans Got Left Behind in the Global Economy*, which focuses on the federal government's failure to respond effectively to competitive challenges on issues such as trade, currency, worker retraining programs, education, infrastructure, and support for innovation. In addition, Alden is the director of the CFR Renewing America publication series and coauthor of a recent CFR Discussion Paper "A Winning Trade Policy for the United States."

Alden's previous book, *The Closing of the American Border: Terrorism, Immigration, and Security Since 9/11*, was a finalist for the Lukas Book Prize, for narrative nonfiction, in 2009. The jury called Alden's book "a masterful job of comprehensive reporting, fair-minded analysis, and structurally sound argumentation."

Alden was the project codirector of the 2011 CFR-sponsored Independent Task Force on U.S. Trade and Investment Policy, which was co-chaired by former White House chief of staff Andrew Card and former Senate majority leader Thomas Daschle. Alden was the project director of the 2009 CFR-sponsored Independent Task Force on U.S. Immigration Policy.

Alden was previously the Washington bureau chief for the Financial Times and prior to that was the newspaper's Canada bureau chief, based in Toronto. He worked as a reporter at the Vancouver Sun and was the managing editor of the newsletter Inside U.S. Trade, widely recognized as a leading source of reporting on U.S. trade policies. Alden has won several national and international awards for his reporting. He has done numerous TV and radio appearances as an analyst on political and economic issues, including on PBS NewsHour, NPR, BBC, CNN, Fox News and MSNBC. His work has been published in the New York Times, Washington Post, Wall Street Journal, Los Angeles Times, Foreign Policy, Foreign Affairs, Fortune, and Toronto Globe and Mail.

Alden earned a master's degree in international relations from the University of California, Berkeley, and pursued doctoral studies before returning to a journalism career. He has a bachelor's degree in political science from the University of British Columbia. Alden was the winner of numerous academic awards, including a Mellon fellowship in the humanities and a MacArthur Foundation graduate fellowship.



Craig Benjamin, Ph.D. is a Professor of History in the Meijer Honors College at Grand Valley State University in Michigan, USA, where he teaches Big History and ancient world history to students at all levels. Craig is a frequent guest presenter at conferences worldwide, and the author of several books and numerous chapters and articles on ancient Central Asian history,

Big History, and world history. Recent books include *Big History: Between Nothing and Everything* (McGraw-Hill, 2014), Volume 4 of the *Cambridge History of the World* (CUP, 2015), *Empires of Ancient Eurasia and the First Silk Roads Era* (CUP, forthcoming 2018) and *The Routledge Companion to Big History* (Routledge, forthcoming 2018).

Craig has recorded several programs and courses for the History Channel, Discovery Channel, and The Great Courses, and has also lectured for Scientific American and New York Times cruises, and for Archaeological Tours. Craig is chair of the College Board Test Development Committees for the SAT World History exam. He is current Vice President of the IBHA; and immediate past-President of the World History Association. Before becoming an historian Craig was a professional jazz musician in his native Australia for 25 years. Craig has also been an adventurer for much of his life, and has trekked and climbed in most of the great mountain ranges on the planet.



Maureen Dowd, winner of the 1999 Pulitzer Prize for distinguished commentary and author of three New York Times bestsellers, became a columnist on The New York Times Op-Ed page in 1995.

Born in Washington D.C., Ms. Dowd began her journalism career in 1974 as an editorial assistant for The Washington Star, where she later became a sports columnist, metropolitan reporter, and feature writer. In 1983, she joined The New York Times as a metropolitan correspondent and then moved to the Times' Washington Bureau in 1986 to cover politics. Since then, Ms. Dowd has covered seven presidential campaigns, served as the Times' White House correspondent, and wrote "On Washington," a column for The New York Times Magazine. In the run up to the 2004 presidential election, G.P. Putnam published her first book, *Bushworld* which covered the presidency and personality of George W. Bush. After *Bushworld* quickly climbed the best-seller list, Ms. Dowd switched from presidential politics to sexual politics in another bestseller *Are Men Necessary? When Sexes Collide*, released in 2005. Her most recent book (published September of 2016) is *The Year of Voting Dangerously: The Derangement of American Politics*.

In addition to the New York Times, Ms. Dowd has written for GQ, Vanity Fair, Rolling Stone, The New Republic, Mademoiselle, Sports Illustrated, and others.



Carl Hulse is The Times's Chief Washington Correspondent and managing editor of First Draft, a daily political newsletter. He is the author of *On Washington*, a regular and widely read New York Times column chronicling developments in the nation's capital from the perspective of a longtime expert in politics and policy. Carl was previously Washington Editor for The Times, directing all facets of Washington coverage of the White House and executive branch, Con-

gress, the courts, and the Pentagon from 2011 to 2014.

Carl also served as the Chief Congressional Correspondent for The Times for more than a decade and is considered one of the nation's leading authorities on congressional affairs. He originally joined The Times in 1986 as a Washington correspondent and later bureau chief for The New York Times Regional Newspapers, a group of three dozen newspapers around the country then owned by the company. He became an editor for The Times in 2000 and played a leading role in managing the newspaper's coverage of the Sept. 11, 2001, attacks and their aftermath.

He is a graduate of Illinois State University and spent the early years of his career working at newspapers in Illinois and Florida before coming to Washington in 1985. He and his wife Kimberly are longtime residents of the Capitol Hill neighborhood and have two sons, Nicholas and Benjamin. He is the drummer in the Capitol Hill garage band The NativeMakers and is a sought-after commentator and speaker.



Adam Nagourney was appointed Los Angeles Bureau Chief for the New York Times in August 2010. Before that, he served as the chief national political reporter at The Times, a position he has held since the 2002 election. He joined The Times in 1996, where he was first assigned to cover the presidential campaign of Bob Dole. After that, he moved from Washington to New York, where he was named the metropolitan political reporter. He has covered the campaigns of Barack Obama, Bill Clinton, George W. Bush and Hillary Clinton (for Senate and president). He has written profiles in the New York Times Magazine on a series of subjects, including Harry Reid, Jerry Brown, Andrew Cuomo, George Pataki and the Rev. Al Sharpton.

Nagourney was born in New York and is a graduate of the State University of New York at Purchase. He first job was at the Gannett Westchester Newspapers, based in White Plains. He worked as the chain's Albany correspondent, before joining the New York Daily News in 1983, staying there through 1989. From there, he worked at USA Today, covering the presidential campaign of Bill Clinton and the first year of the Clinton White House. Nagourney is co-author with Dudley Clendinen of *Out for Good: The Struggle to Build a Gay Rights Movement in America*, published by Simon and Schuster in 1999. Nagourney is currently working on a book on the contemporary history of the New York Times for Tim Duggan Books/Crown Publishing. He lives in Los Angeles with his spouse, Benjamin Kushner.



Arthur O. Sulzberger, Jr. is chairman of The New York Times Company.

Mr. Sulzberger served as publisher of The New York Times from 1992 to 2017. In his quarter-century as publisher, he transformed The Times into an international, digital-first news organization with a global audience of more

than 130 million people and 3.5 million paid subscriptions. Early in his tenure, he led the push to take the paper national and, in 1996, launched nytimes.com. Under his leadership, The Times won 60 Pulitzer Prizes, doubling the paper's total Pulitzer count.

Mr. Sulzberger joined The Times in 1978 as a correspondent in its Washington bureau. He moved to New York as a metro reporter in 1981 and was appointed assistant metro editor later that year. From 1983 to 1987, he worked in a variety of business departments, including production and corporate planning. In January 1987, he was named assistant publisher and, a year later, deputy publisher, overseeing the news and business departments. In both capacities, he was involved in planning The Times's automated color printing and distribution facilities in Edison, N.J., and at College Point in Queens, N.Y., as well as the creation of the six-section color newspaper.

Mr. Sulzberger was chairman of the board of New York Outward Bound Schools and a member of the board of North Carolina Outward Bound. He also helped found and was chairman of the Times Square Alliance. He currently serves on the board of the Mohonk Preserve.

Before coming to The Times, Mr. Sulzberger was a reporter with The Raleigh (N.C.) Times from 1974 to 1976, and a London correspondent for The Associated Press from 1976 to 1978. He is a graduate of Tufts University.